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Time delay and cost escalation in construction works

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Abstract : The objective of the present study was to measure the effects of delay in construction projects like cost- overrun, time- overrun, litigation and project abandonment. Data on the study variables has been collected through a structured questionnaire. Statistical tool One-Way ANOVA has been applied for data analysis and inference. It is found that delay in construction projects significantly lead to cost overrun, time overrun, litigation and project abandonment. The findings of the study also provide significant insights to the construction industry so that they may formulate strategies in order to avoid delay and its consequences. Moreover, the recommendations and limitations are discussed in the conclusion part of the study.

Keywords - Construction Projects, Delay, Cost overrun, Time overrun, Litigation, Abandonment.

I. Introduction

The Delay in construction projects is a major problem facing the whole world. Completion of construction projects contributes to global economic development by the effective use of cost and time as a whole, which solely results in saving the cost for the country. Factors which cause delay in the construction projects also have some effects on the overall project to some extent. When there is delay in construction projects, the scheduled time for the completion of the project is extended. This results in cost overrun. Main reasons for cost overrun in the construction projects include the delays in the delivery of materials to the project sites, revision and approving of design documents, delay in getting approval, delay in sub-contractor work and the conflicts in sub-contractor schedule, changes made by the owners, contractor's inadequacy during work and poor planning are the main causes of cost overrun.

II. METHODOLOGY

For this research, a questionnaire survey approach has been adopted to find the impact of various attributes on delay in the Indian construction sector drawing from various international researchers mentioned above. A survey of construction professionals representing various stakeholders involved in construction projects in India was conducted. Heterogeneity of respondents is an important criteria in capturing the impact of various attributes on construction delay.

1. Assessment
2. Determining factors & Preparing Questionnaire
3. Collecting Response
4. Analysis

1. Assessment

Initial stage in this project is to find the proper factors affecting the delay in the construction industry. Later it was acknowledged that the issues can be arranged according to various factors responsible for causing such issues. The factors can be related to the client, contractor or either parties. In India, most of the issues are related to poor quality control issues. This review helps to understand the factors and the practical approach to those factors.

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2. Determining factors & Preparing Questionnaire

The thirty three most crucial factors were adopted from the literature. As the factors were identified from the literature, a practical approach was needed to arrange the factors according to their impact. The response of people associated with the construction industry plays an important role in determining the importance of the factors. Hence a questionnaire survey was prepared, with all the factors listed. A total of one fifty responses were recorded.

3. Collecting Response

The responses were compiled and average of responses were calculated. For better explanation a horizontal graph was created with the factors on the X-axis and the importance of factors ranging from 0 to 5 on the Y-axis. Where 0 indicates low impact and indicates high impact.

4. Analysis

Once the data was collected, it has to be further verified that the probability of the people answering the survey was true. Hence the Analysis Of Variance (ANOVA) is adopted for ranking the factors and determining the most severe impact.

The delay factors were summarized into three major categories:

- Production Elements (PE) includes: Labor, Materials and Equipment related factors.
- Internal Environment (IE) includes: Consultant, Contractor and Owner related factors.
- External Environment (EE) includes: Weather, Government Regulations and Other reasons.

A one way analysis of variance ANOVA is to be conducted among the means of responses from the three groups to check for any significant differences among the groups perceptions regarding the importance of the various delay causes. The mean values under the three groups, F statistics, and the P values at which hypothesis of equality of mean values across different groups could be rejected is to be calculated.

III. Figures and TABLES

Factors causing delay

50 Factors were identified from various research papers.

- 1. Materials-related delays
- 2. Labor-related delays
- 3. Equipment-related delays
- 3. Equipment-related delays
- 4. Financial delays
- 5. Improper planning
- 6. Lack of control
- 7. Subcontractor delays
- 8. Poor coordination
- 9. Inadequate supervision
- 10. Improper construction methods
- 11. Technical personnel shortages
- 12. Poor communication
- 13. Late delivery
- 14. Poor quality of materials.
- 15. Labor related delays can be due to low motivation
- 16. Equipment-related delays can be due to poor equipment planning
- 17. Improper planning can be due to a lack of experience.
- 18. Delayed payment to suppliers
- 19. Presence of poor project
- 20. Climatic condition
- 21. Reluctance in timely decision
- 22. Short bid preparation time.
- 23. Poor supervision
- 24. Slow decision making involving variation
- 25. Poor site coordination
- 26. Inefficient site management
- 27. Mistake during construction
- 28. Dispute on bill settlement
- 29. Price escalation of raw material
- 30. Additional Work
- 31. Ambiguous or incomplete tender document
- 32. High quality expectation from owner
- 33. Damage of Material
- 34. Budget Inaccuracies
- 35. Subcontractor Schedules
- 36. Poor Weather
- 37. Rework due to errors
- 38. Unreliable subcontractors
- 39. Inappropriate contractor's policies
- 40. Obsolete technology
- 41. Complexity of project design
- 42. Low efficiency of equipment
- 43. Slow mobilization of equipment
- 44. Global financial crisis
- 45. Price fluctuations
- 46. Slow site clearance
- 47. Thefts done on site
- 48. Absenteeism
- 49. Labor injuries on site
- 50. Inappropriate contractual procedure

Factors considered from Literature



Factors categorized

IV. Conclusion

The stated objective of this paper is to identify the causes of delay that produce the greatest effects and the extent to which these effects can be controlled in the private construction industry. A literature review was conducted to identify the causes of delay stipulated in the literature. The importance index of each cause is calculated as an average of the frequency indices of each cause. Total 50 causes of delay were identified through research. The identified causes are combined into three categories. The following points can be recommended by all parties to minimize and control delays in construction projects:

Consultants should look to the following points:

- Should not be late in reviewing and approving the given documents and drawings.

Contractors should consider the following factors:

- Should try to increase the productivity of labor as far as possible and take efforts to motivate it.
- Financial and cash flow problems should be managed by the contractor with proper financial planning beforehand.
- Efficient coordination between contractors and subcontractors is a must.

Owners should give special attention to the following factors:

- Check for resources and capabilities, before awarding the contract to the lowest bidder.
- Efficient cash flow to contractors on part of the owner's responsibility.

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